

Business Development & Sustainability

Overview

Trends

Challenges

Opportunities





VIA Rail's sustainability journey

2021-2025 Sustainability Plan

VIA Rail's new Strategic Plan: VIACTION 2030

Environmental

tal Social

Governance











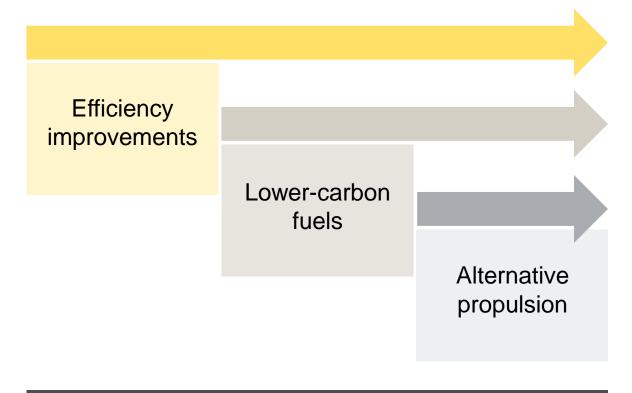


CUSTOMERS & PEOPLE & SAFETY & ENVIRONMENT ORGANIZATIONAL COMMUNITIES SECURITY CULTURE **SUSTAINABILITY** Connecting more Safety and security A high-performing An environmental An organization that is communities, moving agile, innovative and as priority one, in workplace where our champion in our more Canadians everything we do, people can bring their services and the way delivers financial rigor for our employees authentic selves to we operate to drive performance and our customers work, are empowered for impact and thrive



Decarbonizing our operations

A plan in three overlapping stages



Reduce VIA Rail's GHG emissions by -50% by 2030 compared to 2005 (scope 1, 3 and 3 cat. 3)

Example of initiatives underway



 Pilot project to test an Al-powered application to recommend most fuelefficient train handling to locomotive engineers



Our ambitious objective to offer a zero waste experience on our new Corridor fleet

An objective involving our complete operations cycle



1. What enters the train

- Reduce packaging and materials sourced on board
- Use reusable dishware when possible



2. What goes on, on the train

- Improve recycling and waste collection, using a cart
- Continuous improvement and gradual integration of organic waste collection



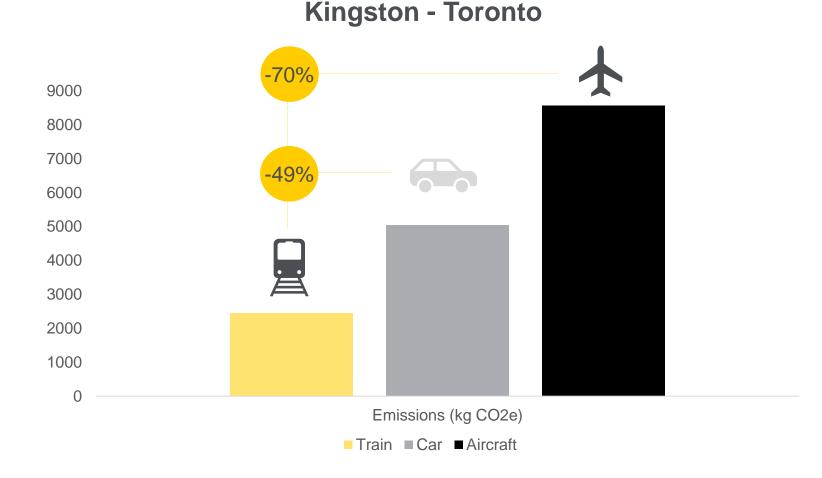
3. What leaves the train

 Optimize material collection in maintenance centres and stations: recycling, composting and waste



Choosing rail on the Corridor can help reduce your carbon footprint

- 100 one-way trips from Kingston to Toronto
- ~ 2.5 tons of CO₂e saved by taking the train compared to road travel



CO₂e emissions calculation methodology

Calculations based on one-way trips. Train CO₂e based on VIA Rail's five-year average of total fuel consumption and passenger-km (excluding 2020) and conversion factors from the latest ECCC inventory report conversion factors. Aircraft CO₂e based on five-year average of DEFRA emissions factors for domestic flights (excluding 2020) and IPCC recommended radiative factor.

A new generation of trains on the Québec City-Windsor corridor



